

# Daily Management in Process Industry

## PICTURES BEFORE

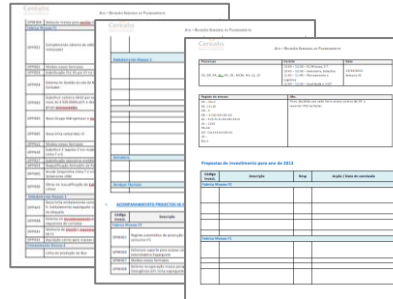
### High levels of waste



### Lack of material organisation



### Poor information sharing



## PICTURES AFTER

### Team meetings with visual management



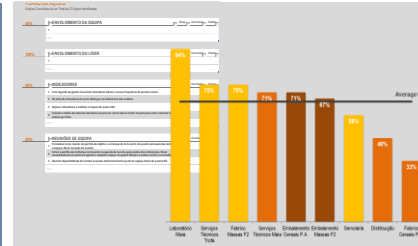
### Standard Work



### Workplace organisation



### Quarterly Auditing System



## Problem

- Lack of available operational indicators
- Poor team coordination and workplace organisation
- Ineffective sharing of information during shift handover

## Root causes

- Weak culture of continuous improvement and lack of routines
- Teams not held accountable for performance results
- Lack of investment in team morale and motivational initiatives
- Limited involvement of team members in improvement projects

## Solution approach

- **KPI System:** to collect and process manufacturing indicators
- **Daily Team Meetings:** supported by team boards with KPIs, Work Plan, Definition of Priorities and Improvement Cycle
- **Workplace organisation** contributing to improved productivity and reduction of errors
- **Standard Work** to improve process efficiency and reduce process variability
- **Quarterly Auditing System** to guarantee the sustainability of the solutions implemented and kick off new improvement projects

## Benefits

**Annual Savings 49,000 €**

